

# Risk Management

## Framework Overview

Flagship Investments Limited (FSI or "the Company") is a boutique Listed Investment Company providing investors with access to a diversified Australian equities investment portfolio. FSI has its own Board ("the Board") comprising a majority of Non-Executive Directors; it also has its own Audit and Risk Committee ("the Committee").

Risk refers to anything that may undermine, or interfere with, the attainment of FSI's objectives. Risk management is defined in ISO 31000:2009 as 'coordinated activities to direct and control an organization with regard to risk'

### Responsibility

The Board of the Company is responsible for ensuring that adequate controls are in place to identify, assess, monitor and manage risks that the Company is exposed to.

In addition, the Board has responsibility to ensure that internal controls and procedures are adequate for monitoring compliance with laws and regulations. The Board has mandated the Audit and Risk Committee with the responsibility of ensuring that an appropriate Risk Management Framework is in place to manage the range of risk exposures encountered by the Company in carry out its business activities.

An annual review of the Risk Management Framework is undertaken by the Audit and Risk Committee

## Risk Management Framework

This Risk Management Framework documents FSI's systematic application of management policies, procedures and practices to the tasks of identifying, analysing, evaluating, managing and monitoring risk.

The risk management process consists of:

- 1. establishing the context in which the risk management plan operates identifying stakeholders and scope, criteria for analysing risks, and setting policy towards risk;
- 2. identifying and analysing the risk exposures of the business to determine their likelihood and consequences, so that risk management priorities can be determined;
- 3. determining specific risk response strategies and applying controls to prevent, reduce or transfer risk or reduce its consequences and putting them into practice; and
- 4. monitoring the implementation of the risk management plan and reviewing its overall effectiveness.



The framework has been developed on the following major risks:

- Investment
- Market
- Performance
- Third Party
- Financial Control & Reporting
- Key Person

#### It incorporates:

- Systems and processes to identify, assess, mitigate and monitor risks.
- Processes to ensure that management and staff are involved in the development and maintenance of the framework.
- Process to ensure that the framework is reviewed at least annually.
- Regular reporting to the Committee and to the Board.

#### Audit and Risk Committee

The Committee is responsible for the oversight of the ongoing development and regular renewal of all Risk Management Framework elements to ensure that the framework considers the current and emerging risks of the Company, and that appropriate risk identification / assessment techniques and internal controls are established and effective in helping to manage these risks.